How wonderful it is...

...that nobody need wait a single moment before starting to improve the world.

-Anne Frank



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HELPING PEOPLE AND MEETING COMMUNITY NEED OUR BEST YEAR YET

As our Fiscal Year 2015 July 1 - June 30 has ended it is very gratifying to see all that has been accomplished across our territory and within our communities. Lives have been saved, people are healing and life has improved for many on the western slope. It has truly been a season of growth and of impact.

A record **21,240** people received therapy and treatments, an increase of **26%** over last year

83 NEW POSITIONS WERE HIRED TO MEET INCREASED NEED, BRINGING OUR STAFF SIZE TO 571



CLINICAL OUTCOMES AS MEASURED BY THE STATE OF COLORADO CONTINUE TO SHOW **SUCCESS** IN SYMPTOM SEVERITY REDUCTION FOR **80%** OF THOSE TREATED

Patients improved more quickly this year at West Springs Hospital and stayed healthy longer, with the average length of stay decreasing to **7 days** with only **7%** readmitted (v. 19% nationally)

We are very proud of earning the **Top Colorado Health Care Company Award** at the 28th Annual Colorado Biz Top Company Awards as well as the 2015 Colorado American Legion Award for Employing Veterans



COLORADANS IN CRISIS WERE ABLE TO RECEIVE HELP AT TRANSITIONS AT WEST SPRINGS OUR NEW WALK-IN STABILIZATION UNIT AND THE ONLY ONE ON THE WESTERN SLOPE. PEER RESPITE SERVICES WERE ALSO AVAILABLE FOR THE FIRST TIME THROUGHOUT OUR 10-COUNTY SERVICE AREA Residents of Mesa, Garfield, Pitkin and Montrose counties benefitted from growth by our sister organization

WHOLE HEALTH LLC

AND THE COMMUNITY HEALTH WORKER PROGRAM WHERE BEHAVIORAL HEALTH TECHNIQUES ARE IMPROVING THE PHYSICAL HEALTH OF RESIDENTS WHILE AT THE SAME TIME SAVING COMMUNITIES SIGNIFICANT HEALTH CARE COSTS

A new Department of Informatics and expanded IT resources both streamlined and added dimension to our strategic use of big data in improving client care and experience



Dear Friends of Mind Springs Health and West Springs Hospital,

Travelling throughout our 23,000 square miles of service area this year, it was with joy that we heard so many mental health success stories, and it is with appreciation now that we acknowledge dedicated staff, partners and collaborators who make success happen on a daily basis. We are all in this together, and we must express our gratitude for your support of our life-essential mission. Whatever your contribution--whether commitment, advocacy, partnership or valuable financial support--you have helped us make our biggest and best impact ever on individual and western slope quality of life.

Fiscal Year 2015 saw a number of Mind Springs landmarks. Once again, we provided a record number of mental health and substance abuse services for those seeking to rebuild hope in their lives. The opening of Transitions at West Springs allowed us to help more people in crisis, and with peer respite services, our continuum of care offered more benefits. Our Building Sanctuary initiative, remodeling the Grand Junction campus, significantly increased therapy space thereby improving service delivery and client satisfaction.

Clinically we developed standardized clinical care pathway tools to best determine and manage clients' level of care needs, and Chief Medical Officer Jules Rosen launched treatment teams to extend therapy services while maximizing staff expertise.

Operationally Mind Springs Health turned in another strong financial performance and remains fiscally sound. We are proud to say that we did exceptionally well in all our audits and, thanks to Scott Miller who joined the team as Chief Financial Officer this year, we were applauded by auditors for exemplary management and reporting standards.

Recognizing the need to help more people in the coming year, we are studiously evaluating and developing plans to expand inpatient psychiatric care at West Springs Hospital, and offer a Peer Respite house. As usual, the year ahead looks to be filled with many challenges and as always, one of the hardest challenges is obtaining adequate funding. The State of Colorado, other major funding sources and health care reform are going through a number of changes which will certainly impact our impact. Our ongoing task is to transform these challenges into opportunities.

Success is about working together and Mind Springs Health is committed to continuous improvement. Thank you again for making Fiscal Year 2015 a high point in our organization as we reach for greater achievements in the coming year.

Sincerely,



Aharon Raggiu Sharon Raggio, LPC, LMFT

President & CEO



Carol Spubic

Carol Skubic Chairman of the Board

NUMBERS TELL STORIES TOO

People helped 21,420

+26% from last year 51% Male/49% Female 17% Children & Adolescents 83% Adults

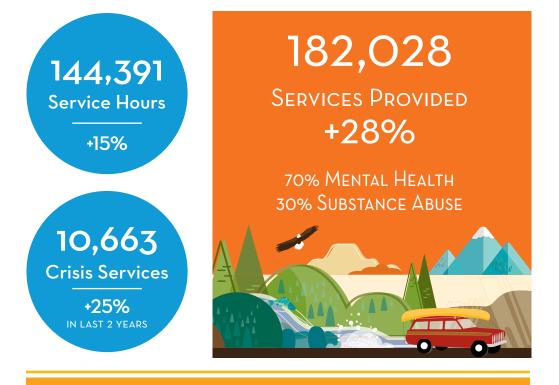
3 Most Common Diagnoses

Post-Traumatic Stress Disorder Major Depressive Disorder Alcohol Abuse

West Springs Hospital Patients +28%

Admissions per month +32%

AVERAGE LENGTH OF STAY = 7 DAYS



11 Crisis Stabilization Beds Added

West Springs Hospital Psychiatric Inpatient Treatment

With just 32 beds available for the entire Western Slope, West Springs Hospital continued to operate at virtual capacity in treating a record **1147** individuals in FY2O15, with each patient receiving an average of **24** services during their treatment stay.



Colleagues and patients alike are so thankful for DEB SHARPE, who, with energy and enthusiasm, stepped into the Director of Nursing role this year.



"Deb has helped staff morale to reach the highest point it has been in over 3 years. She has led by example and has shown us how to work as a team. She has been in the trenches and because of that she is able to relate to each staff member and show they are appreciated and truly important. Deb has made the investment in each of her staff. She is an amazing leader and a wonderful boss to work with" –Anonymous compliment from staff

> The hospital also proudly recognizes Clinician III **FRANCES FORESTIER** for her competence and compassion in aiding a gentleman with PTSD break through his illness in a way he had never experienced before. Thanks to Frances' support and guidance, his family says he is doing 'fantastic', has remained substance-free and is employed again for the first time in a long time.

CRISIS SERVICES & TRANSITIONS AT WEST SPRINGS

A record number **10,663** services were provided in FY2O15. Added to mobile crisis response this year were Peer Respite services, a program fostering wellness where those in crisis are assisted by those in recovery.

Grand Junction 🕅

Transitions at West Springs, part of the Colorado Crisis Services network, opened its doors December 8, 2014 after only 3 intense months of planning and preparation. A 24/7/365 11-bed Crisis Stabilization Unit, Transitions accepts walk-ins, voluntary and involuntary admissions, and provides care to all ages in crisis.



Even given the tremendous rewards of the job, crisis management and treatment is hard work. Appreciation and gratitude go to Clinician III MARCI CARRON who embodies the spirit and dedication of our caring crisis team. Combining heart with humor, Marci is commended for consistently and compassionately helping many people, including her teammates, through the rough spots.



Craig

Even amidst crisis services increasing 51% this year in Craig, Crisis Clinician CHERI ADAMS is commended by colleagues and partners for setting a new level of crisis response for local residents.



Thank you to Certified Addictions Counselor III KENNA CLEMENTS for her guick response and partnering with Jackson County officials to care for a very vulnerable individual inappropriately in jail, enabling him to be released and receive treatment.

MIND SPRINGS HEALTH OUTPATIENT



Thanks to Peer Support Services Manager JANICE CURTIS our peer services program grew from **3 to 30** peers in FY2015. In addition to providing crisis respite services, peers are now valuable members of our Assertive Community Treatment Team (ACT). They also offer a variety of free group sessions for support and education.



Granby

OASIS CLUBHOUSE

Gratitude and appreciation go to Clinical **Employment Specialists REBECCA DELGADO** & JESSICA SALMONSEN. Thanks to Rebecca and Jessica, 36 individuals living with mental illness found meaningful employment in this inaugural program year.





Thank you to our entire GRANBY TEAM for their sensitivity and tenderness in responding to a local school tragedy. Working together they provided comfort and support to bereaved family, and first responders as well as middle and high school students and faculty.



Thank you Case Manager JADE COLLINS for your compassionate care. Because of your understanding and support a local resident is successfully dealing with her addictions and mental illness for the first time in 20 years.

Grand Junction

WOMEN'S **RECOVERY CENTER**

Residents and staff recognize and appreciate Intake Clinician **ERIC MOYER** and Development Administrator MIA D'ANGELO for their ingenuity, perseverance and kindness. Thanks to Eric, more mothers and children were able to stay together during residential substance abuse treatment this year, and thanks to Mia, a **\$50,000** grant will benefit future mothers and children.



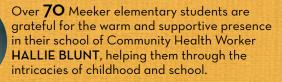
A huge thank you to Business Services Associate **APRIL NOEL** for literally saving a woman's life. Combining creativity, ingenuity and perseverance, April smartly located a woman contemplating completing suicide in her car and brought her to safety.



Even amidst crisis services increasing **51%** this year in Craig, Crisis Clinician **CHERI ADAMS** is commended by colleagues and partners for setting a new level of crisis response for local residents.







Thanks to the support and compassion of Case Manager JENNY JANSSENS, 2 disabled individuals struggling with the court system were able to navigate it successfully and are achieving real progress towards longterm success.





WHOLE HEALTH, LLC

Recognition goes to Community Health Worker **CHRISTINE STEPHENS** for her consistent encouragement of a client. It took almost a year, but with Christine's direction, support and collaboration with primary care doctors, the gentleman broke his cycle of addiction, returned full time to his job and exchanged poor lifestyle habits for eating well and exercising. He stays in touch regularly with Christine, letting her know how appreciative he is of her help getting him back to being a productive member of society.





🔀 Steamboat Springs

Last year an intern, this year a Clinician II thanks go to **TIANA EGLOFF** for developing and running the first in 10 years local wilderness therapy program for at-risk youth.

Recognition also goes to Case Manager TOM STALOCH and Peer Specialist MATT LAROCK who supported a seriously injured individual who had also lost his job, home and visa. Thanks to Tom and Matt, this person was able to reestablish contact with his family and receive an emergency travel visa.

Eagle

Recognition goes to Clinical Supervisor LOIS MENKE-CASHMAN for her work with the 9th Judicial District in keeping people with mental illness out of incarceration and into effective treatment.

Glenwood Springs

Appreciation goes to former client and current Peer Specialist MOLLY FIORE who made life better for clients by starting a very popular and active support group.

Excerpt from letter to Crisis Clinician DANIEL KAIL.

"Thank you for your assistance and genuine concern in the wake of the tragedy at Maroon Bells. I can't imagine the work you do each and every day as a grief counselor and I truly have the utmost respect for your profession after going through Wednesday's events. On behalf of the young man impacted and his family, I thank you for all you did to care for him. I know his family will never know how you assisted him in his greatest need but as I witnessed all that you did for him throughout the night, I know his family would be eternally grateful for your help. Words cannot express the respect I have for the work you do and the way you handled this tragedy. Thank you each and every day, your work is truly admired and appreciated." –K. Hoyt, New York





Recognition and appreciation go to KATIE MACCOLL, MD for her unique skill combination as child psychiatrist, pediatrician and team leader. Her commitment to the wellbeing of both her patients and colleagues sets the standards for the Vail team.

Our Financial Picture

FY2015 Expenses \$39,638,109				
Personnel	\$30,348,572			
Operating	\$4,861,624			
Occupancy	\$1,627,996			
Client Related	\$1,516,451			
Depreciation	\$924,904			
Professional Fees	\$302,835			
Financing	\$55,727			
		Medicaid	\$24,868,315	
FY2015 REVENUE				
\$44,891,174		Client Fees & Insurance	\$8,063,999	
φ		State Mental Health Contract	\$3,567,250	
		Other Government Contract	\$2,387,342	
		Charity Care Given	(\$2,048,446)	
		State Substance Abuse Contract	\$1,619,206	
		Bad Debt Expense	(\$1,450,458)	
		Public Support and Other Income	\$886,158	
		and a support and a mortal solution		



Mind Springs Health and West Springs Hospital deeply appreciate every contribution and we sincerely appreciate the generous organizations, agencies, foundations, corporations and individuals whose meaningful support allow all our success stories to happen in Fiscal Year 2015: July 1, 2014 - June 30, 2015.

CORPORATIONS

Bechtel & Santo, LLP Chamberlin Architects **FIS Solutions** eMed Colorado Inc. Family Health West FCI Constructors Inc Hilltop Community Resources Mesa County Medical Society Alliance North Park Hospital District **Odyssey Software** Peczuh Printing Co **ProSpace Interiors Rocky Mountain Health Plans** Third Sector Innovations Inc. Turning Point Healthcare Advisors US Bank of Grand Junction

FOUNDATIONS

Berenice Gates Hopper Foundation Community First Foundation Dorset Charitable Trust Emily Johnson Memorial Fund Indiana Gump Foundation Laurie Michaels Advised Fund at Aspen Community Foundation McKinney-Geib Foundation, Inc. Mesa County United Way Moffat County United Way Pitkin County Healthy Community Fund Richard & Holly Glasier Advised Fund at Aspen Community Foundation **Routt County Human Resource Coalition** The American Foundation The Summit Foundation United Way Battlement to the Bells

Vanderhoof Family Fund at Western Colorado Community Foundation ZG-CHICKS Advised Fund at Aspen Community Foundation

INDIVIDUALS

Anonymous Bill & Theresa Anuszewski Nancy Beckwith Jeremy Bernstein Jane Bingham Karen Birmingham Stephen Bovbjerg George & Linda Brodin I anden Brolien Annie Cooke Carol Craig Elizabeth Elliott Roy & Susan Erb Andrew Finley Kevin & Junelle Fitzgerald Chriss Flynn Nora Fryklund Amy Gallagher Tom Gangel James & Helen Gebhard Gavin Goodson Kristin Grems Barbara Hartshorn Julie Hartshorn David & Brooke Hayden Steven & Robin Heil Dwight Henninger Casady Henry Kristen Henry Jill Hilty

Kate Holmes Michelle Hoy Leta Hughes Lesley Janusz **Robert Jenkins** Marilyn Jones David & Rebecca Kast Julie Kiddoo Michael & Andreya Krieves **Ruth Kruger Kimberly Langston** Carl & Eileen Lepisto James & Susan MaClean Sally Matchett Krista McClinton Dylan McKee Jonathan Meer & Laurel Bartholomay Joan Napolilli Bill & Connie Noel Patrick Page Lisa Pelchat **Raymond Petersen** Tony & Sally Prinster Wanda Putnam Sharon Raggio & Tim Landis Carol Raley Amy Rogers Jules Rosen Al Saliman Tom & Lois Sando Adam Savage William & Carol Scott Holly & Florian Seeberger Stella Shanks Rita Shenkel Jackie Skramstad Carol Skubic Suzanne Sloan Clinton Smith Ronald & Christine Smith Gene & Tish Starbuck Stanley & Dephane Swaney Troy Tate

Charles & Pearl Taylor Kathleen Titus Gina Toothaker Carol Viner Magda Vossler Carl Walker Frederic & Grace Walker Joseph & Patricia Wataha Jay & Patti Webster David & Laura West Adel Williams Andrew & Sheila Winnefeld Karen Wyatt

ORGANIZATIONS & AGENCIES

Grand County Board of Commissioners Grand Junction Lion's Club Jackson County Board of Commissioners Mesa County Victim Assistance Law Enforcement Board

IN-KIND DONATIONS

Sue Bloss Louis Brozina Community Hospital Chriss Flynn Mental Health First Aid Colorado James Varnell

MEMORIAL & HONORARY GIFTS

In Honor of Kathryn Davis Donald Parsons In Honor of Nanda Reamy Mary Awalt In Appreciation of Beverly Schulman Sharon Raggio In Memory of Eric Johnson Eagle Crest Nursery In Memory of Virginia & Joseph Miller Beverly Schulman In Memory of Scott Needens Home Care of the Grand Valley In Memory of Laura Jane Wingate Clark Wingate

Boards of Directors

We are guided by 3 boards, with separate governance for outpatient offices and the hospital reporting to the Mind Springs Inc. Board of Directors

MIND SPRINGS HEALTH

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MIND SPRINGS INC.

Carol Skubic, Chairman Jon Peacock, Vice-Chairman Jason McCormick, Treasurer Shelley Peterson, Secretary Sharon Raggio Jerome Evans PHD Al Saliman Bill Anuszewski Bill Noel

WEST SPRINGS HOSPITAL

Bill Noel, Chairman Jill Hilty MD, Vice-Chairman Mike Stahl, Secretary & Treasurer Sharon Raggio Carol Skubic Jon Gordon Timothy Grimsby Joan Napolilli Patrick Page MD

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SCOTT MILLER Chief Financial Officer

KIM BOE ACHE HRM Vice President, West Springs Hospital

MICHELLE HOY LPC CACIII Vice President, Mind Springs Health

JULES ROSEN MD Chief Medical Officer

KRISTA MCCLINTON LPC Director of Informatics

CHRISS FLYNN Director of Marketing LYNDA WONDERS Director of Psychiatry Practice

Amy GALLAGHER PsyD Director of Integrated Care

SHAUN CHARLES Director of Information Technology

DAVID HAYDEN LPC CAC III Director of Quality & Compliance

KAREN BIRMINGHAM Director of Human Resources

Tom GANGEL Regional Director

JACKIE SKRAMSTAD LCSW Regional Director

KATHY CAPPS LPC LAC Regional Director



MISSION

To provide access to quality mental health and substance abuse services, enhancing recovery and resilience in individuals, families and communities.

VISION

We envision health and wellness in our communities.

VALUES

- Strength created through local Partnerships, with Collaboration and Education
- Integrity and Accountability in all we do
- Outcomes-Driven
- Responsible Financial Stewardship
- Leadership in Physical & Behavioral Health Care
- Culture of Trauma Informed Care
- Focus on exceptional Customer Service









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